FY2026 First Quarter Financial Results

From April 1 through June 30, 2026

TACHI-S CO.,LTD.

August 5, 2026

Securities Code: 7239 (Tokyo/Prime)

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Financial Results for Q1 FY2026 (Consolidated) - YoY -

100 million yen
(Rounded down to the nearest 100 million yen)

	25/06	26/06	Change	Change (%)
Net Sales	639	666	+26	+4.2
Operating Income	11	20	＋8	+79.9
Ordinary Income	10	26	＋15	+146.6
Net Income*	0	14	+14	–

* Net income attributable to owners of the parent

＜Overview of Q1 FY2026 Results＞

- Net sales increased due to strong seat sales in North America, robust parts sales in Asia, and favorable foreign exchange effects (weaker yen). Operating income increased despite the absence of benefits from the business restructuring in China recorded in the previous year, supported by improved performance in Latin America and company-wide profitability improvement initiatives.
- Ordinary income and net income attributable to owners of the parent increased mainly due to improved earnings in Latin America and foreign exchange gains.

Factors of Changes in Results (Consolidated) - YoY -

100 million yen
(Rounded down to the nearest 100 million yen)

FX Rates (JPY)		
25/06	26/06	
USD=154.09	USD=155.34	December FYE Companies
USD=145.32	USD=158.80	March FYE Companies
MXN= 7.52	MXN= 8.88	
RMB= 21.11	RMB= 22.39	

Net Sales

By Region

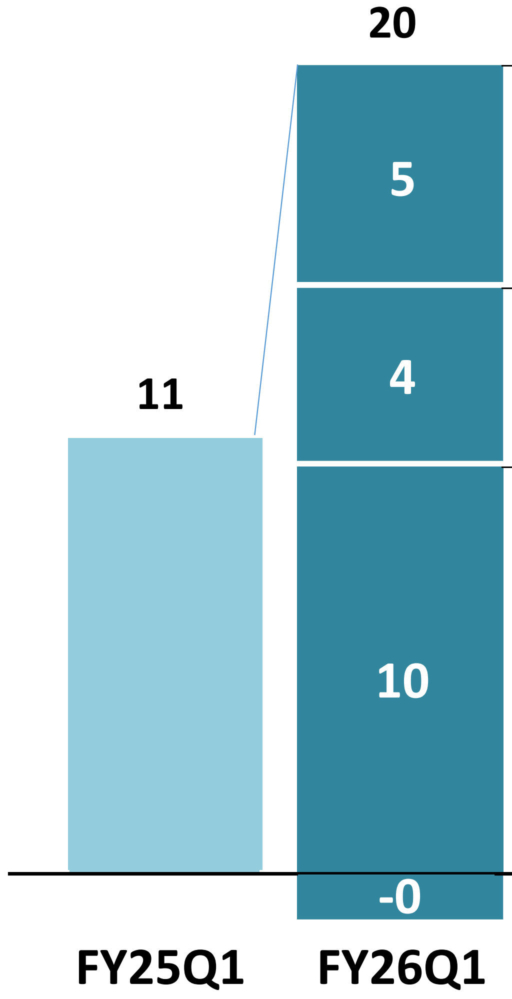
FY25Q1	FY26Q1	Region	Change	Change(%)
639	666			
	241	Japan	-7	-3.2%
	129	North America	+39	+44.5%
	246	Latin America	-19	-7.3%
	48	Asia	+14	+40.5%
		Total	+26	+4.2%

By Customer

FY25Q1	FY26Q1	Customer	Change
639	666		
236	292	Honda	+23.7%
189	160	Nissan	-15.2%
105	103	Mitsubishi	-1.5%
65	67	Toyota	+2.9%
42	41	Others	-1.8%

Factors of Changes in Operating Income (Consolidated) - YoY -

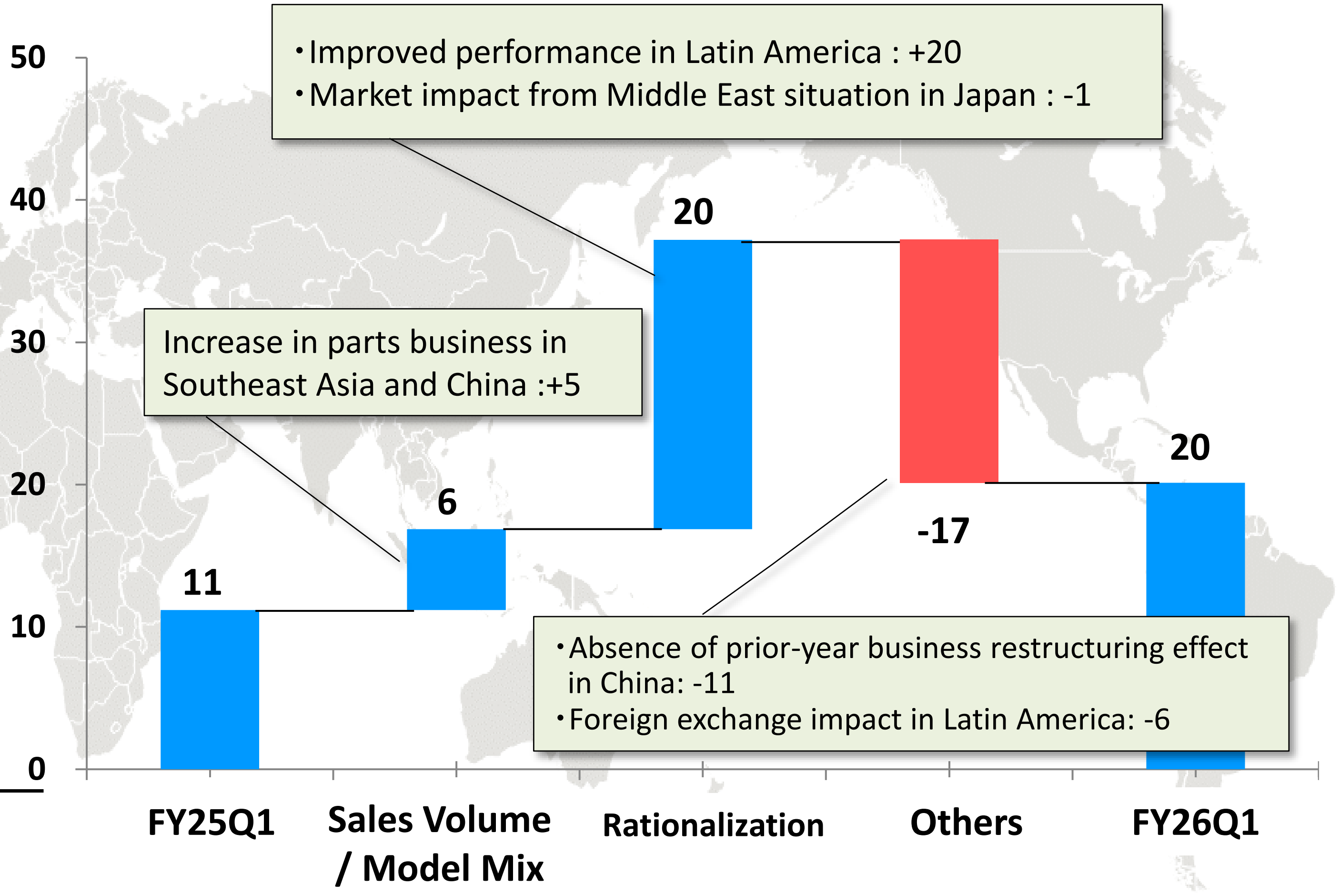
Operating Income



Region	Change
Japan	-1
Latin America	+15
Asia	-3
North America	-0
Total	+8

Operating income increased due to growth in parts business and improved performance.

100 million yen
(Rounded down to the nearest 100 million yen)



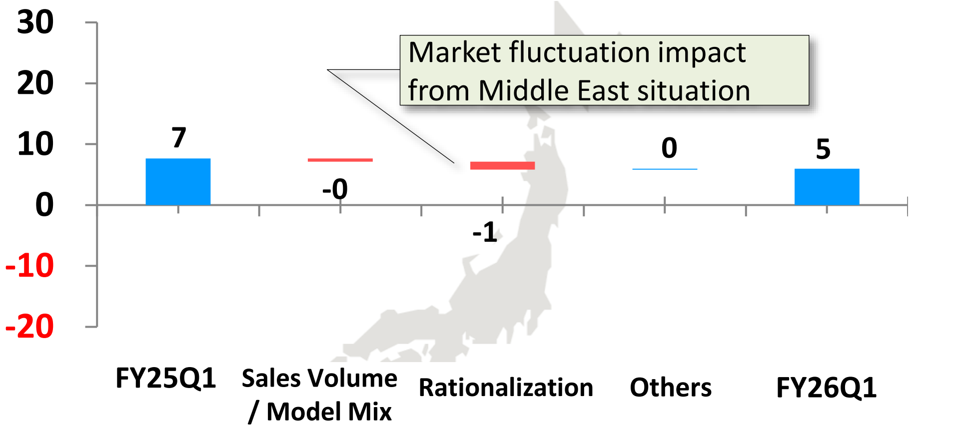
Factors of Changes in Operating Income (Consolidated) - YoY - By Major Region

Operating Income

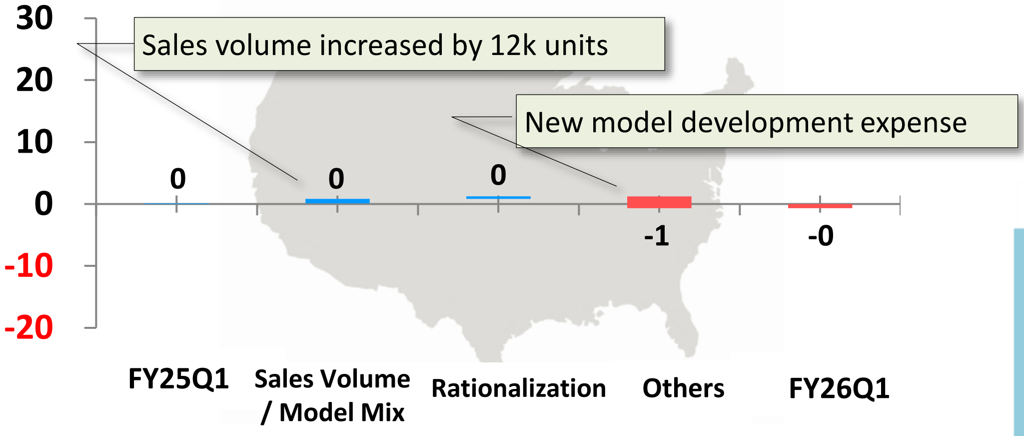
By Region

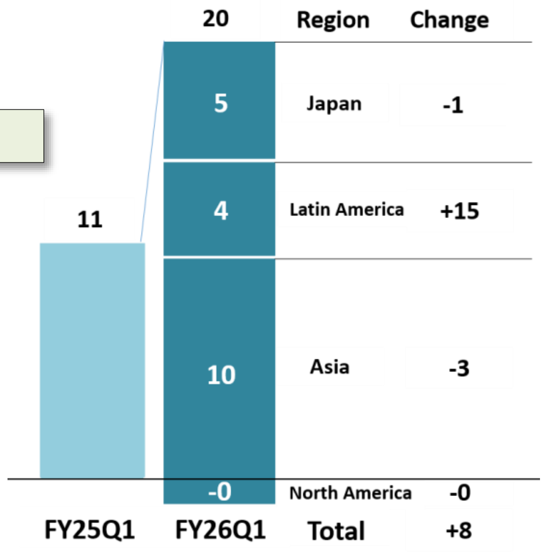
100 million yen
(Rounded down to the nearest 100 million yen)

【Japan】Despite the negative impact caused by market fluctuation, operating income remained at the previous year's level.

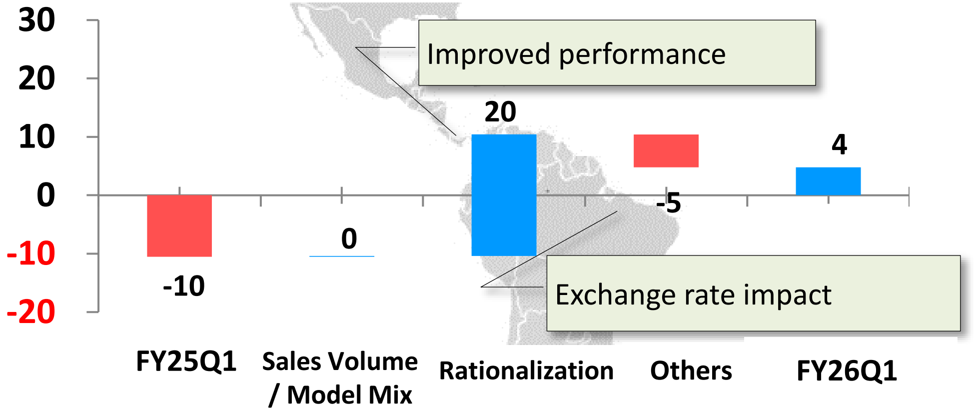


【North America】Offset the absence of one-time gains in the previous year by increased sales volume.

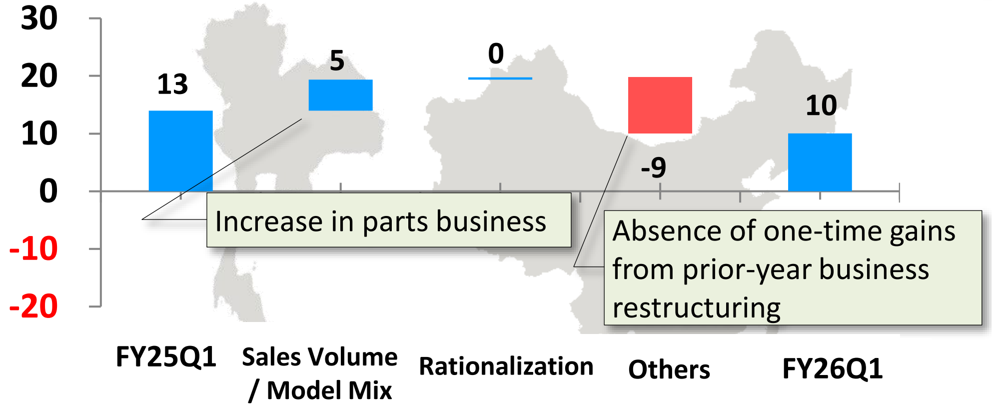




【Latin America】Returned to profitability through improved performance.



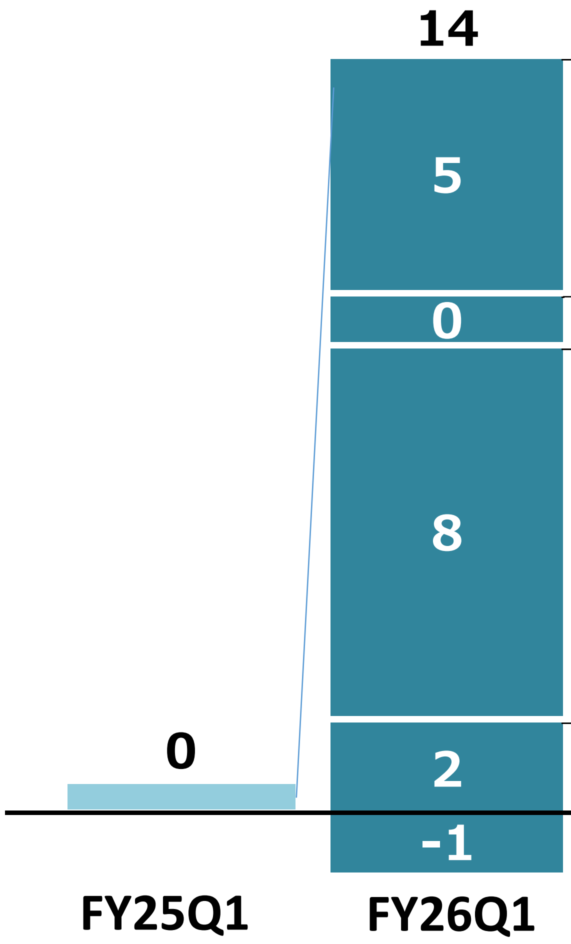
【Asia】Increase in parts business offset prior-year impacts.



Factors of Changes in Results (Consolidated) - YoY -

Net Income Attributable to Owners of the Parent

100 million yen
(Rounded down to the nearest 100 million yen)



Region	Change
Japan	+1
Latin America	+13
Asia	-0
Equity Method	+1
North America	-1
Total	+14

Net income attributable to owners of the parent increased mainly due to improved earnings in Latin America and foreign exchange gains.

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Impact of External Environment on FY2026 Q1 Results

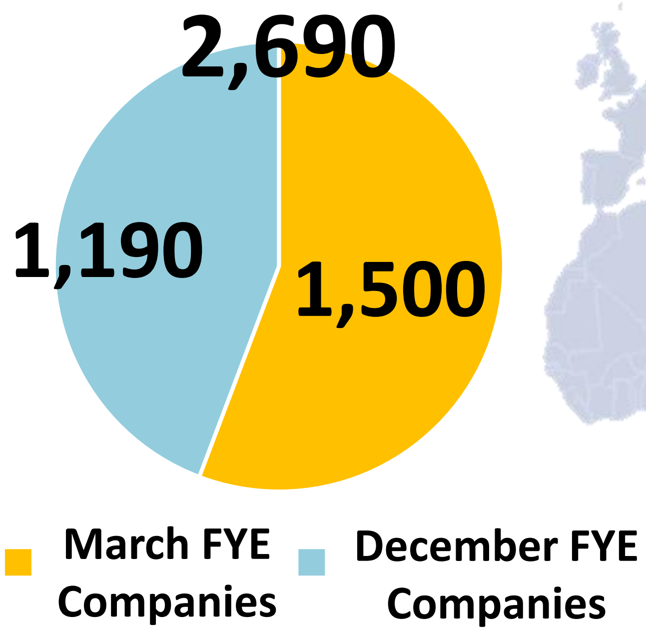
External Factors	Impact on Q1 Results
Foreign Exchange **MXN/USD** FY25Q1 → FY26Q1 20.4MXN/USD → 17.5MXN/USD	➢ Except for the impact of conversion of foreign currencies into Japanese yen , the trend of stronger Mexican peso against U.S. dollar has continued since January 2025, contributing to the foreign exchange impact of approx. -600 million yen (YoY) at the operating income level for Latin America
Middle East Situation Impact on Production Volume and Supply Chain	➢ No material impact on production volume at present. ➢ Although procurement of certain components has become more difficult, we are taking appropriate actions promptly through information sharing with suppliers and customers. ➢ Increased cost impact are shared with customers for discussion
2026 Kumamoto Earthquake We would like to express our deepest condolences to those who lost their lives in the Kumamoto Earthquake on July 28, and our sincere sympathies to all those affected.	➢ We are continuously monitoring the situation of our business partners. ➢ No significant impact on the Group's production or business performance has been identified at this time. Should any impact arise in the future, we will respond in a timely and appropriate manner.

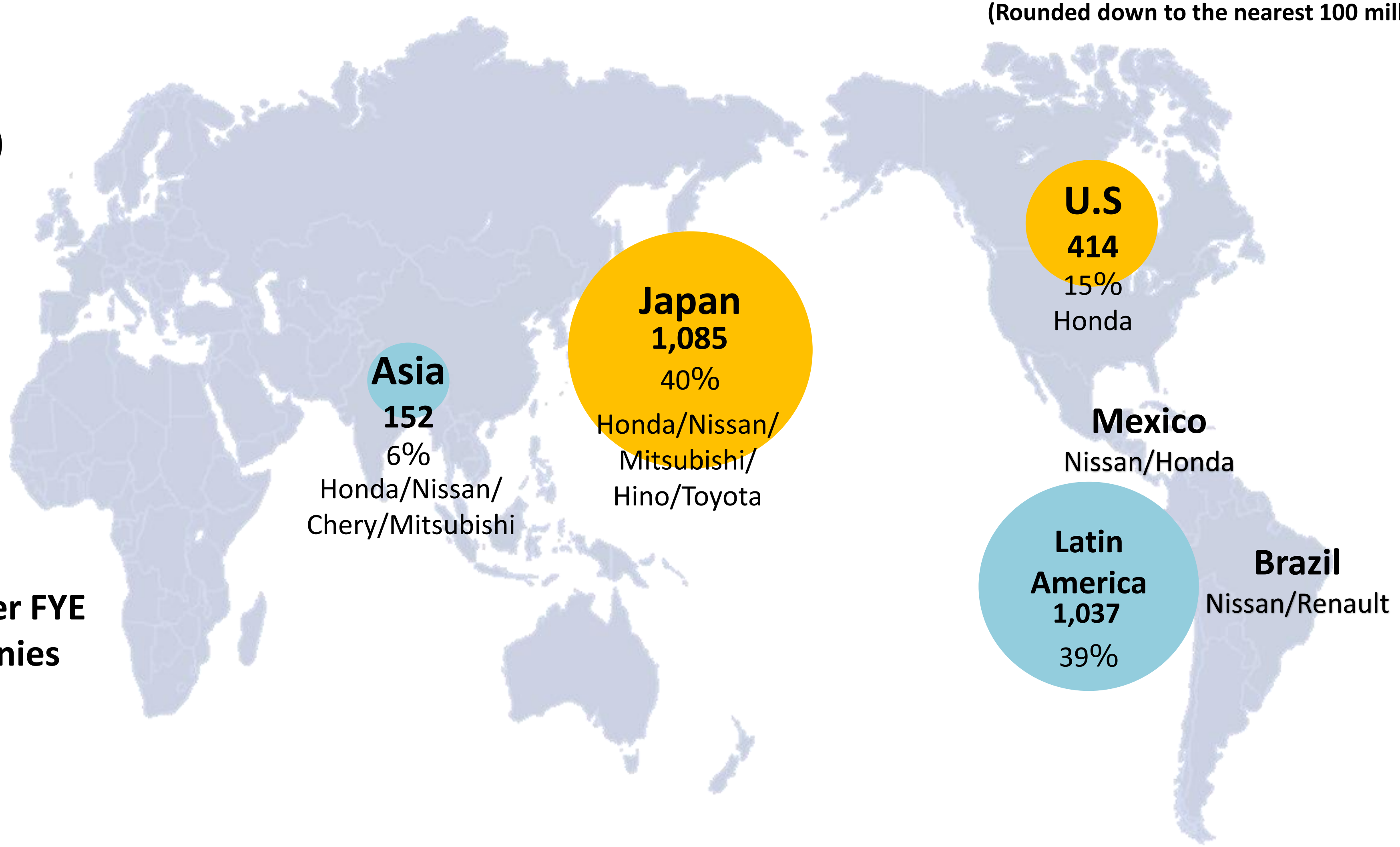
Information on Operating Companies

Fiscal Year-End and Net Sales by Region（FY2026 Full-Year Results）

100 million yen
(Rounded down to the nearest 100 million yen)

Net Sales (Consolidated)





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through "Seating" Technology

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Global Seat System Creator

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