

TACHI-S Consolidated Financial Data

			The 65th Fiscal Year	The 66th Fiscal Year	The 67th Fiscal Year	The 68th Fiscal Year	The 69th Fiscal Year	The 70th Fiscal Year	The 71st Fiscal Year	The 72nd Fiscal Year	The 73rd Fiscal Year	The 74th Fiscal Year
			FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025
Financial Results	Net sales	Million yen	282,525	295,470	300,530	282,302	198,500	206,441	243,436	292,947	285,394	269,009
	Gross profit	Million yen	25,469	28,250	28,518	20,966	9,561	12,867	20,168	28,410	29,763	31,777
	Selling, general and administrative expenses	Million yen	16,609	19,587	23,107	20,993	17,315	17,071	18,801	21,204	20,138	20,172
	Operating income	Million yen	8,859	8,663	5,411	-27	-7,753	-4,203	1,367	7,205	9,625	11,604
	Ordinary income	Million yen	12,337	11,934	7,049	1,080	-7,270	-3,536	1,973	8,755	10,768	13,810
	Net income before income tax	Million yen	12,406	15,621	7,036	1,634	-13,110	-772	7,823	7,648	15,503	13,281
	Net income attributable to owners of parent	Million yen	7,262	8,174	1,951	-1,567	-13,701	-2,059	5,823	5,422	11,310	9,297
Financial Positions	Total assets	Million yen	173,650	183,911	173,433	162,171	150,994	158,997	170,004	180,806	171,957	170,372
	Property, plant and equipment	Million yen	32,793	38,852	37,103	43,199	37,212	36,756	34,688	35,877	35,581	33,026
	Total liabilities	Million yen	80,773	83,337	75,926	70,190	72,324	79,816	83,523	84,507	73,772	64,468
	Interest-bearing debts	Million yen	7,807	7,557	7,381	15,730	21,477	25,059	22,817	14,839	14,517	6,425
	Total net assets	Million yen	92,877	100,573	97,506	91,980	78,670	79,181	86,481	96,298	98,185	105,904
	Equity capital	Million yen	87,653	94,009	91,084	85,449	72,538	72,862	80,369	89,776	96,273	104,880
Net sales by reportable segment	Japan	Million yen	128,672	126,962	134,408	127,584	88,476	80,763	102,720	125,093	115,502	108,559
	North America	Million yen	46,664	51,865	50,358	43,591	29,373	38,492	50,433	54,587	43,849	41,449
	Latin America	Million yen	58,799	60,361	55,753	57,629	41,179	51,420	63,624	91,175	103,711	103,744
	Europe	Million yen	2,220	2,162	3,118	1,671	587	1,110	352	—	14	—
	Asia	Million yen	46,167	54,117	56,890	51,823	38,883	34,654	26,304	22,091	22,315	15,255
Operating income (loss) by reportable segment	Japan	Million yen	2,796	1,288	968	-515	-2,236	-1,684	892	3,446	6,797	6,153
	North America	Million yen	627	815	-370	-1,021	-2,182	-2,454	-2,052	-1,023	-65	510
	Latin America	Million yen	108	1,966	-1,364	-2,191	-4,010	-1,627	1,608	3,985	3,018	2,342
	Europe	Million yen	-348	-1,228	32	65	29	133	350	174	-61	—
	Asia	Million yen	5,704	6,041	6,329	3,485	476	1,627	675	639	-25	2,649
	Inter-segment Adjustments	Million yen	-29	-221	-184	149	168	-196	-106	-17	-38	-50
Ordinary income by reportable segment	Japan	Million yen	3,968	1,709	1,139	12	-1,728	-1,851	-158	3,082	7,485	7,178
	North America	Million yen	2,006	1,929	681	-457	-1,520	-1,870	-1,909	-473	-578	568
	Latin America	Million yen	141	2,430	-2,511	-3,047	-5,409	-2,769	1,702	4,338	2,681	2,539
	Europe	Million yen	-388	-1,201	-4	48	43	191	329	224	15	—
	Asia	Million yen	6,611	7,068	7,745	4,525	1,344	2,762	2,010	1,585	1,165	3,525
	Equity in earnings(losses) of affiliated companies	Million yen	2,914	2,158	1,742	1,162	1,018	1,339	937	1,079	392	438
Cash flows	Cash flows from operating activities	Million yen	13,391	12,934	1,073	198	-1,945	-354	3,740	18,447	9,764	13,583
	Cash flows from investing activities	Million yen	-6,482	-2,105	-5,496	-7,726	-6,326	2,006	6,666	-2,083	3,962	-3,588
	Cash flows from financingg activities	Million yen	-2,661	-3,391	-4,325	117	5,128	-812	-10,005	-13,370	-9,294	-12,369
	Cash and cash equivalents at end of period	Million yen	39,687	46,284	37,726	29,929	27,196	29,360	32,863	39,127	43,593	44,577
Capital Investment, Depreciation and R&D Expenses	Capital Expenditures	Million yen	5,064	4,644	5,268	6,924	4,789	4,503	3,504	4,471	5,270	4,657
	Depreciation	Million yen	5,222	5,668	5,919	6,764	6,708	5,631	5,732	5,748	5,685	5,122
	R&D Expenses	Million yen	4,130	4,647	4,583	5,554	4,804	4,242	3,661	3,376	3,689	4,713
Per Share Information	Net income per share	yen	204.94	230.67	55.31	-45.54	-400.53	-60.19	170.09	158.25	329.93	271.03
	Net assets per share	yen	2,473.43	2,652.80	2,644.92	2,498.86	2,119.67	2,129.09	2,346.90	2,618.84	2,808.25	3,055.91
	Dividend per share	yen	19.00	21.00	25.00	26.00	6.50	63.60	73.60	92.80	103.80	105.00
Key Indicators	Operating Income Margin	%	3.1	2.9	1.8	0.0	-3.9	-2.0	0.6	2.5	3.4	4.3
	Return on Equity (ROE)	%	8.5	9.0	2.1	-1.8	-17.3	-2.8	7.6	6.4	12.2	9.2
	Return on Assets (ROA)	%	7.3	6.7	3.9	0.6	-4.6	-2.3	1.2	5.0	6.1	8.1
	Shareholder’s equity ratio	%	50.5	51.1	52.5	52.7	48.0	45.8	47.3	49.7	56.0	61.6
	Price-to-Earnings Ratio (PER)	(Unit: x)	10.8	8.2	28.6	-21.5	-3.0	-16.5	7.1	12.6	5.2	7.5
	Dividend payout ratio (consolidated)	%	9.3	9.1	45.2	—	—	—	43.3	58.6	31.5	38.7